



Investor Update

June 8, 2026

NASDAQ: PDYN



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Forward-looking statements and important notices regarding the information presented in this deck.

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Palladyne AI Snapshot As of June 8, 2026

Building the Foundation for Autonomous Defense

COMPANY OVERVIEW

Who We Are

U.S. aerospace, defense, and industrial technology company

What We Do

Design, build, and deliver advanced autonomy software, fully autonomous UAVs and loitering munitions (LM), and components

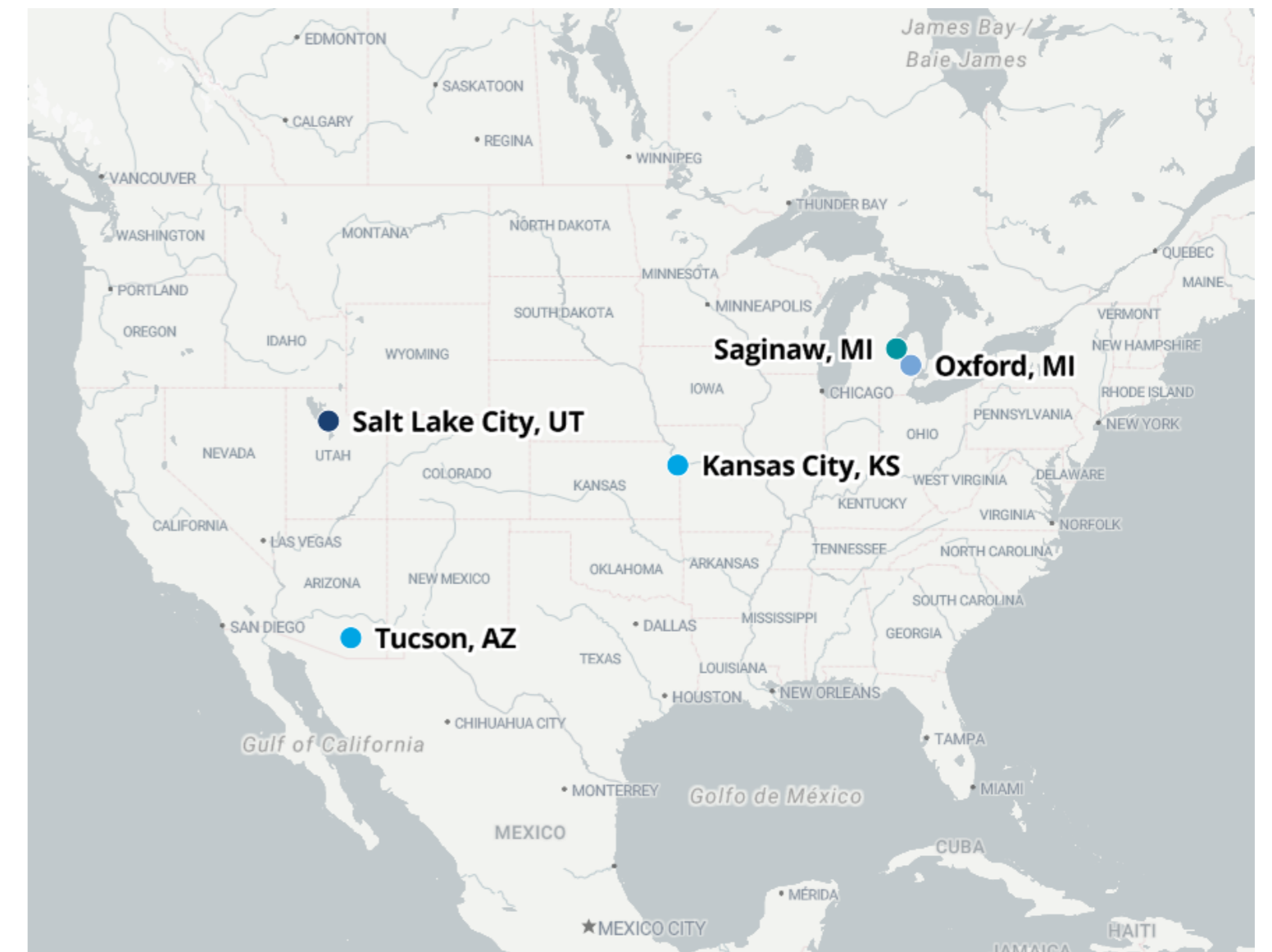
How We Do It

Patented Decentralized Embodied Collaborative Autonomy (DECA) — the intelligence layer delivered through purpose-built engineering + certified U.S. manufacturing

NATIONWIDE PRESENCE

Salt Lake City, UT -- Headquarters

Headcount
~200



1983



Sarcos Spins Out of the University of Utah (1983)

2007



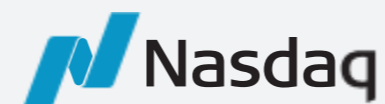
Raytheon Buys Sarcos (2007)

2015



Purchase from Raytheon (2015)

2021



Sarcos Robotics Begins Trading Publicly (2021)

2024

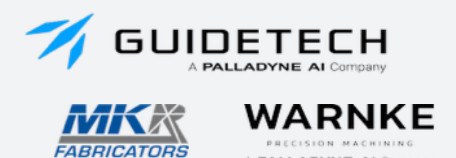


Sarcos becomes Palladyne AI (2024)

2025



Joins Russell 2000 and Russell 3000 (6/2025)



Palladyne AI acquires GuideTech, MKR, and Warnke (11/2025)

The Collaborative Swarming Autonomy Layer the DoW is Looking For

CAPABILITIES

Enhanced Operational Effectiveness

Drone & Swarm Autonomy. Sustains track on targets with autonomous collaboration. Resilience in comms denied and GPS degraded comms environments.

Self-Orchestration

Each UAV perceives, decides, and acts autonomously, yet collaboratively — assigning roles by mission intent.

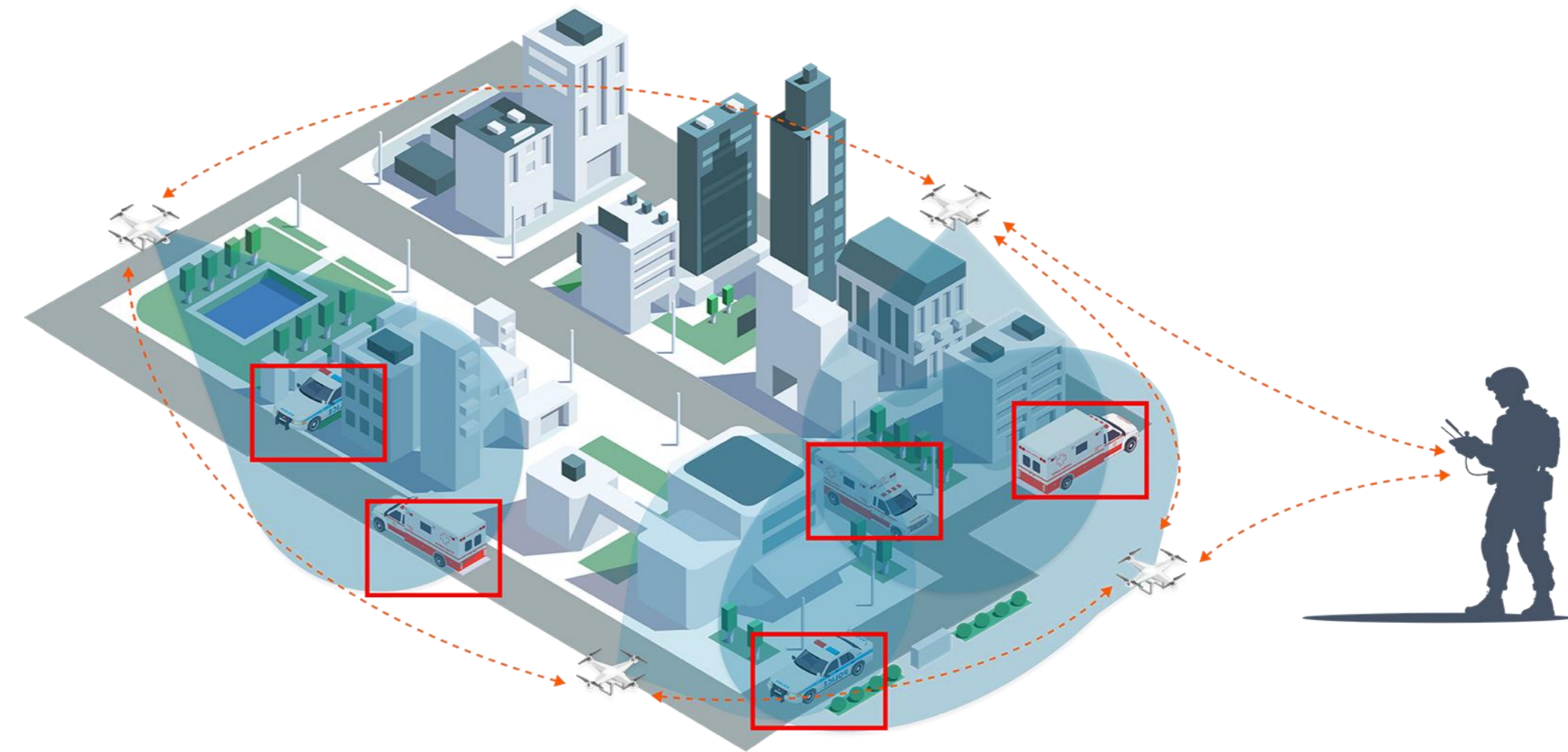
Enhanced Situational Awareness

Multi-sensor fusion across EO, IR, RF, LiDAR, and radar for real-time understanding in degraded conditions.

Autonomous Multi-Platform Collaboration

Coordinates diverse UAV platforms into a unified fleet; optimizes coverage via shared mission information. Reduces operator burden.

CAPABILITY OVERVIEW



PROGRAMS & EXERCISES



AFRL

Relentless Wolfpack Industry Day

One of 14 selected; Tier 1 prime team for networked collaborative autonomous weapon salvos.



DOW JOINT EXERCISE

Northern Strike 26-2

Demonstration of SwarmOS on four UAV platforms — validates cross-platform collaborative swarm autonomy in real time.

+5
OTHERS

Palladyne Aerospace & Defense

COLLABORATIVE AUTONOMY SOFTWARE



Design + AI + Manufacturing — vertically integrated under one roof

Embodied AI

Patented Decentralized Embodied Collaborative Autonomy (DECA) — the intelligence layer

Sovereign Manufacturing

Warnke + MKR

DoW Priority Alignment

- Collaborative autonomy
- Low-cost attributable munitions
- Domestic sovereign manufacturing and supply chains



AEROSPACE ENGINEERING



Prime contractor DNA — concepts to flight prototype in <6 months

BRAIN Avionics

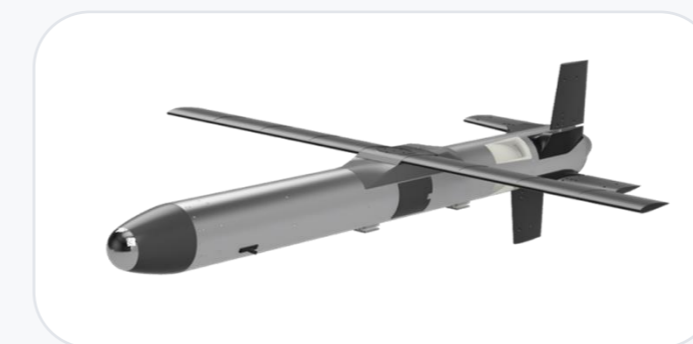
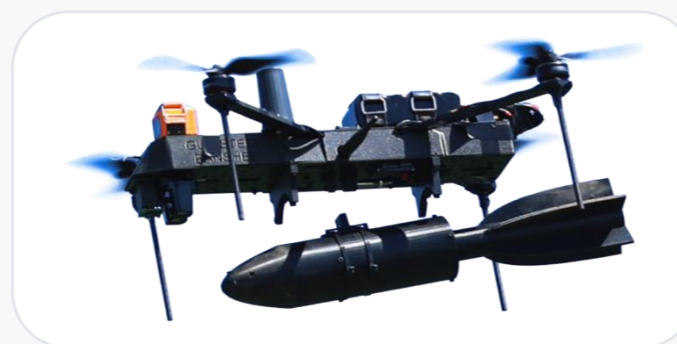
~1/10th weight & cost of legacy; onboard AI inference

In Development

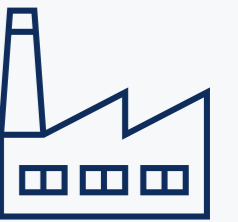
Gremlin-X (mini-bomber), SwarmStrike, ALRRM

Cost Edge

- Gremlin-X targets <\$1K/effect: Swarmstrike < \$150k/unit
- < 6-month concept to flight prototype



U.S. MANUFACTURING



Certified precision manufacturers with existing revenue and growing backlog

Certifications

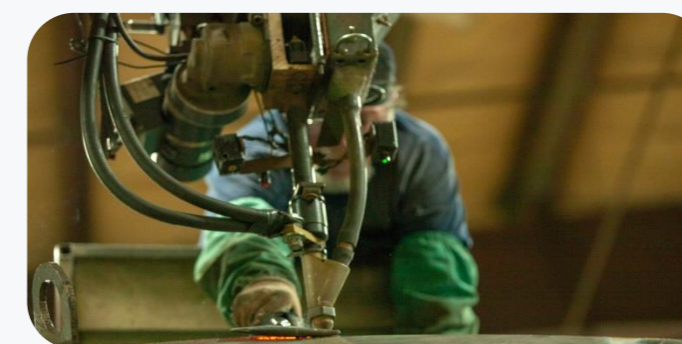
AS9100 & ISO 9001:2015; machining & assembly

Active Programs

F-16, F-22, F-35, C-130, Tomahawk, Harpoon, JDAM, Bradley, M1A1 Abrams

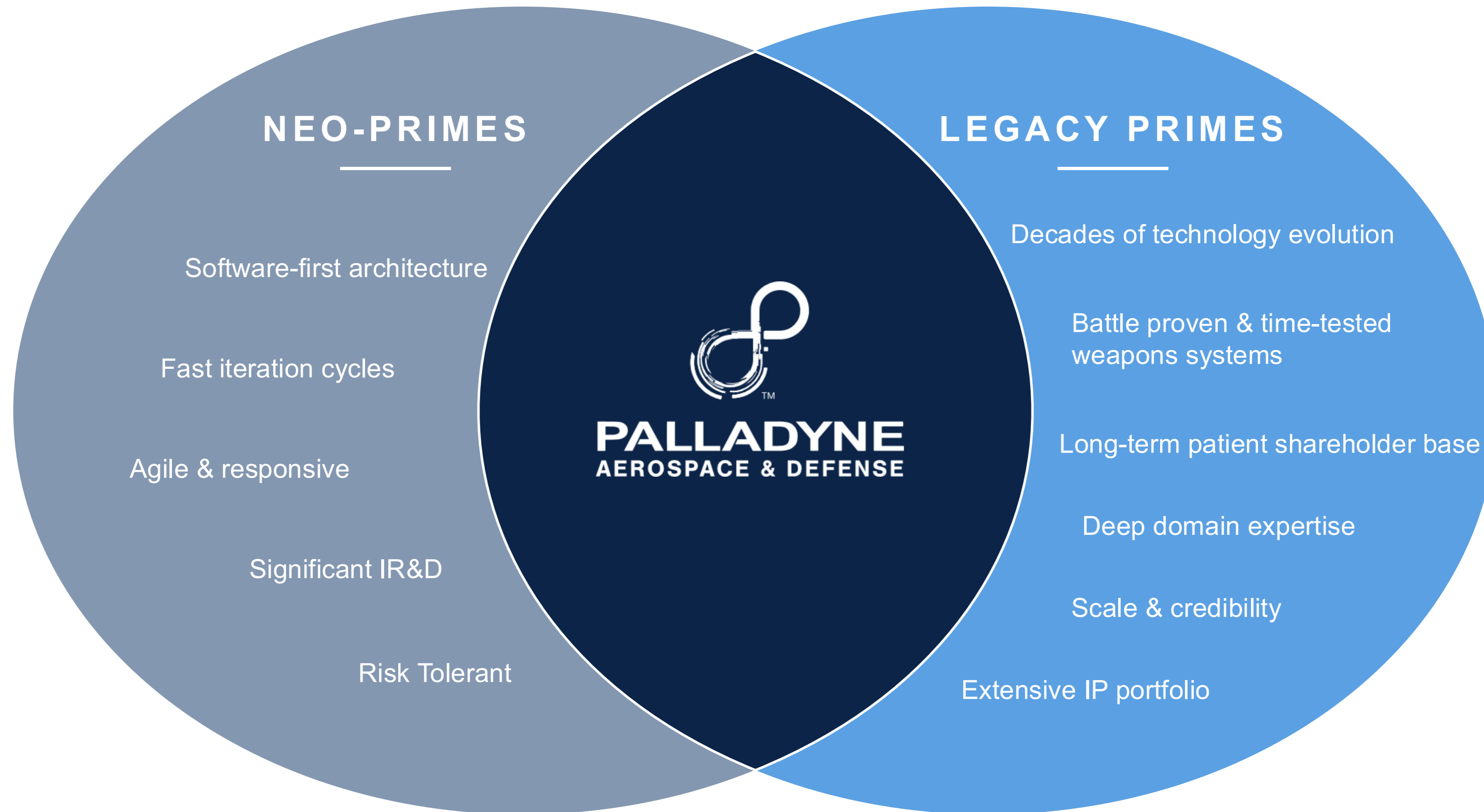
Scale-Up

Significant capacity available



Combined the Best of New Defense Tech and Legacy Primes

Palladyne Aerospace & Defense Synthesizes the Strengths of Both Models

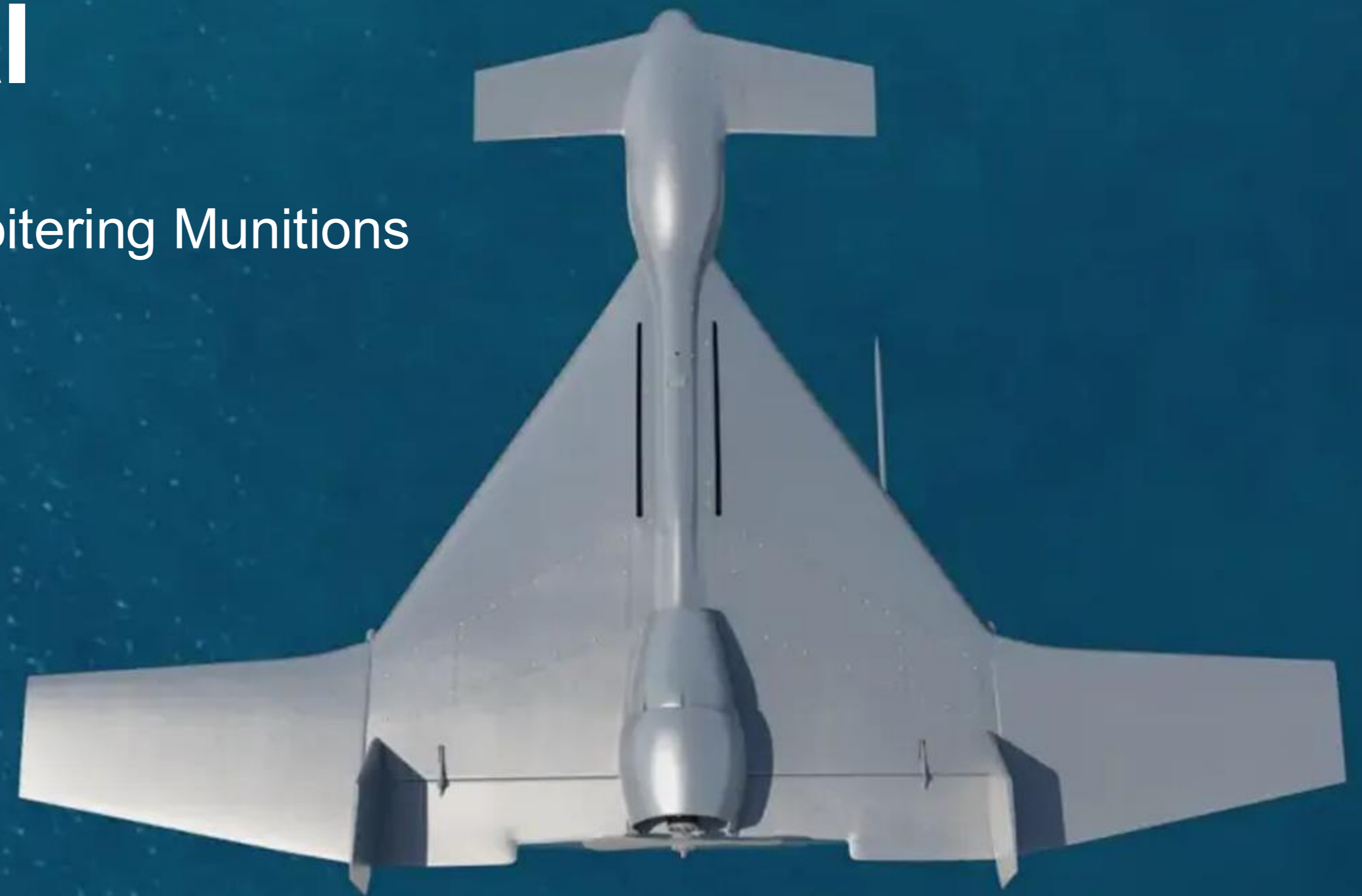


Palladyne Aerospace and Defense was built specifically for this moment.

PALLADYNE AI × IAI

Exclusive U.S. Strategic Partnership for Loitering Munitions

World class battle-tested loitering munition systems are coming to America.



Israel Aerospace Industries: A Global Defense Powerhouse

Israel's Largest Defense Company. Top 30 Defense Company Globally.

Who is IAI?

- Government-owned Israeli defense company founded under the initiative of Shimon Peres in 1953
- Israel's largest tech employer & largest engineering workforce
- Trusted partner to defense establishments worldwide
- Record sales, profits, and backlog in 2025



\$30B+

Backlog*

\$7.4B

2025 Revenue*

70+

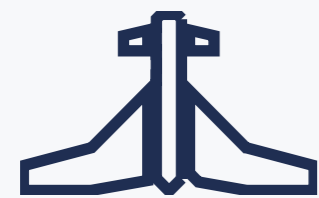
Years of Continuous Innovation
& Operational Deployment*

50+

Countries Served*

PORTFOLIO

Defense Domains



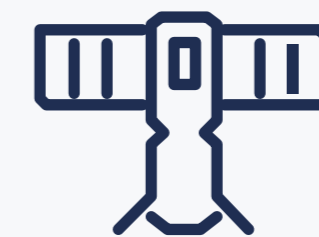
Air



Land



Sea



Space



Cyber/ Intelligence

Battle-Proven Loitering Munitions

Exclusive U.S. Partnership with Israel Aerospace Industries (IAI) · Palladyne AI will Americanize, Manufacture, and Market to U.S. Government

DEAL STRUCTURE

Exclusive U.S. Rights

Manufacture, integrate, and market IAI's loitering munitions to the U.S. Government

Palladyne AI Role

Adapt systems to U.S. requirements; manufacture domestically; contracts with U.S. Government

IAI Role

Engineering support and potential supply of key components and subsystems

Expansion Potential

Potential to expand to additional systems and technologies

COMBAT-PROVEN HERITAGE

Israel Aerospace Industries (IAI) established the loitering-munition category 40+ years ago — combat-proven across diverse campaigns.



THREE SEAD/DEAD PLATFORMS

Purpose-built to suppress and destroy intermittent air-defense radar



Mini HARPY

Tactical SEAD/DEAD · dual-seeker

Range	~100 km
Endurance	1–2 hr
Warhead	7–8 kg
Guidance	EO/IR + AR

BEST POSITIONED FOR

- ◆ Tactical distributed SEAD
- ◆ Brigade · MDTF · Marine ops
- ◆ Organic anti-IADS capability



HARPY

Persistent anti-IADS SEAD/DEAD

Range	200–1,000 km
Endurance	6–9 hr
Warhead	16–32 kg
Guidance	Passive AR

BEST POSITIONED FOR

- ◆ Operational / theater SEAD
- ◆ Persistent anti-IADS suppression
- ◆ Intermittent emitter hunting



HAROP

Long-range SEAD/DEAD · ISR-strike

Range	200–1,000 km
Endurance	6–9 hr
Warhead	16–23 kg
Guidance	EO/IR + MITL

BEST POSITIONED FOR

- ◆ Persistent ISR-strike operations
- ◆ Contested distributed warfare
- ◆ Autonomous collaborative strike

How the Partnership Will Work

From Partnership to Programs of Record



Up to 10-year exclusivity dependent on key milestones; structured to continue as the partnership delivers results for both sides.

Today

- Partnership announced
- DoW awareness and demand development begins

Next Steps

- Respond to U.S. Government solicitations
- Americanization
- Stand up domestic manufacturing
- Testing and certification

Success

- Win contracts
- Systems certified
- First deliveries

Palladyne AI Manufacturing

U.S. Production for Priority Defense Programs

VERTICALLY INTEGRATED
OXFORD, MI · SAGINAW, MI

WARNKE

PRECISION MACHINING

A PALLADYNE AI Company

PRECISION CNC MACHINING

Tight-tolerance components & sub-assemblies

- CNC Milling — 3, 4, 5 Axis
- CNC Boring Mills — 3, 4 Axis
- CNC Turning & OD Grinding
- CMM, Laser Engraving, Sub-assembly

MKR FABRICATORS

A PALLADYNE AI Company

HEAVY FABRICATION

Structural welding & large-format cutting

- Welding & Fabrication
- Plasma Arc Cutting to 10'x20'x4"
- Plate Rolling (up to 2"), Bending
- Up to 25 tons lifting capacity

CERTIFICATIONS

AS9100

ISO 9001:2015

PROGRAMS SUPPORTED

F-35

F-16

F-22

C-130

Tomahawk

Harpoon

JDAM

Bradley

M1A1 Abrams

KEY CUSTOMERS



Palladyne Aerospace & Defense: Momentum Accelerating



Key Milestones Since April 1, 2026

- **Invited** to 5 DoW joint exercises
- **Multiple new** drone OEM SwarmOS™ partnerships in progress
- **Successful integration** and flight of multiple drone OEM platforms using SwarmOS
- **Completed** 3-week DoW exercise running SwarmOS simultaneously on multiple drones, demonstrating collaborative autonomy across heterogeneous platforms: one operator
- **First Flight** of IntelliSwarm™: Palladyne AI's SwarmOS Autonomous Swarming Software Integrated into its BRAIN X2 Flight Computer
- **Significant Brain order** for provider of unmanned and counter-unmanned systems



Team

Two retired flag officers added to the Defense Advisory Board:

- Retired Lieutenant General Sean Bernabe
- Retired Brigadier General Gwyn Armfield



Sean Bernabe
Lieutenant General (Ret.)



Gwyn Armfield
Brigadier General (Ret.)

Why Now? The World Has Changed.

Tailwinds from Multiple Structural Shifts Driving Demand

THE NEW RULES OF READINESS



DoW Cost-per-Effect Mandate

Priorities shifting from “the biggest” to “the smartest, cheapest, fastest.”

PALLADYNE AI DELIVERS

Palladyne™ IQ 2.0

SwarmOS™

Gremlin-X™

SwarmStrike™

BRAIN

IAI Partnership

IntelliSwarm™



Reshoring and Sovereignty

Executive mandate for domestic defense production and expanded military budget.

Palladyne Manufacturing

IAI Partnership

SwarmOS

Gremlin-X

SwarmStrike

IntelliSwarm

BRAIN



DECA in Mission Systems

Autonomous systems moving from concept to operational deployment and solving real problems.

SwarmOS

IntelliSwarm



Battle Proven Loitering Munitions

Best-in-class SEAD and DEAD capabilities that fill a gap in the US arsenal

IAI Partnership




Thank You.

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 [linkedin.com/company/palladyneai/corp](https://www.linkedin.com/company/palladyneai/corp)



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